

# Annual Report 2020



## Financial statements

## **Contents**

Management report	1
Board of Directors, management and auditors	2
Income statements	3
Balance sheets	4
Notes to the financial statements	6
Proposed appropriation of available earnings	13
Report of the statutory auditor	14

## 1

## Financial statements (continued)

## Management report

Zurich Reinsurance Company Ltd (ZRe or the Company) is a reinsurance company domiciled in Zurich, Switzerland. The Company was licensed in Switzerland on December 15, 2016. The Company is a standalone legal entity that has both a reinsurance and a direct non-life insurance license issued by FINMA. The Company belongs to the Zurich Insurance Group (ZIG or the Group). ZRe's focus is on providing reinsurance solutions primarily to affiliated companies of the Group, in particular to branches of Zurich Insurance Company Ltd (ZIC). To date, the retained business is predominantly from ZIC's operations in Asia Pacific. ZRe's has a direct book, which has been in run-off for over 20 years.

#### **Financial review**

ZRe reported a net loss after taxes of CHF 6 million for the twelve months to December 31, 2020. The loss is mainly driven by net FX-losses of CHF 43 million following the strong depreciation of the U.S. Dollar exchange rate in 2020. Besides that, the underwriting results were driven by a strong performance of some of the assumed reinsurance.

Gross written premiums and policy fees were generated primarily by two sources:

- Reinsurance of the Group's entities in Asia Pacific, which accounts for 80 percent of the Company's gross written
  premiums and policy fees. Of this business assumed, the majority is retained by ZRe and is comprised mainly of
  quota share reinsurance from ZIC's Japan branch on the motor and personal accident (PA) business, and whole
  account reinsurance of ZIC's Hong Kong branch.
- International program business, which is 20 percent of total gross written premiums and policy fees, through which ZRe supports the Group's international programs propositions for its corporate and commercial clients. None of this insurance risk is retained in ZRe as it is retroceded to ZIC.

#### **Business overview**

From an underwriting perspective, the active business, despite COVID-19, performed well in the twelve months to December 31, 2020. The run-off business continues to be managed carefully as consistent with previous years, evolves as expected and has a minimal impact on the overall underwriting performance. The investment income result was driven by a combination of third-party invested assets and Group internal loans. The net investment result for 2020 developed in line with management's expectations.

## **Risk review**

ZRe is fully integrated into the Group-wide risk assessment process and follows the same approach to risk as the Group. This risk process also addresses the nature and scope of business activities and the specific risks of ZRe. For more information on this approach to risk management, please refer to the risk review section in the Zurich Insurance Group Annual Report 2020, which describes the Group's risk management framework and risk governance, reports on capital management and capital adequacy, and presents an analysis of the main risks.

ZRe filed with FINMA in January 2021 the Own Risk and Solvency Assessment report (ORSA), that summarizes ZRe's risk and solvency assessment. In-depth discussions and reviews of the ORSA were performed with the ZRe management and the ZRe Board during 2020 and the Board approved the ORSA prior to filing. Throughout the year, quarterly risk reports give updates of the risk and solvency topics.

### Outlook

The business written by the Company in 2021 is expected to be similar to 2020. The Company is expecting to continue to assume a stable portfolio and similar risks in 2021 as it did in 2020, with the primary retained exposures being on the Company's reinsurance of the Japan motor and personal accident business and the Hong Kong Whole Account Quota Share (WAQS). The underwriting results are expected to be driven by the profitability of these retained contracts and the stability and homogeneity of the underlaying portfolios.



## **Board of Directors, management and auditors**

## Board of Directors, management and auditors

		Expiration of current term
	Residence	of office
Board of Directors as of December 31, 2020	nesidence	or ornice
	Möriken-Wildegg,	
Juan José Beer, Chairman of the Board	Switzerland	2021
Christian Carl	Hünenberg, Switzerland	2021
Christian Felderer	Zurich, Switzerland	2021
Andrea Stürmer	Vienna, Austria	2021
Andres Christen, Secretary of the Board of Directors		
Chief Executive Officer		
Felix R. Kuhn		
Chief Financial Officer		
Elena Kuratli		
Auditors		
PricewaterhouseCoopers AG		

As of January 1, 2020, the Board of Directors Zurich Reinsurance Company Ltd (ZRe) was chaired by Juan José Beer.

The Annual General Meeting was held on March 24, 2020.

As of January 1, 2020, the CEO of ZRe was Felix Kuhn. The management also included Elena Kuratli and Roger Oberholzer.

Juan José Beer Christian Carl

Chairman of the Board Member of the Board

Zurich, April 13, 2021



## **Income statements**

## Income statements

in CHF millions, for the years ended December 31	Notes	2020	2019
Gross written premiums and policy fees	3	947	960
Premiums ceded to reinsurers		(385)	(379)
Net written premiums and policy fees		562	580
Change in reserves for unearned premiums, gross		(55)	(29)
Change in reserves for unearned premiums, ceded		45	(3)
Net earned premiums and policy fees		552	548
Other income		2	_
Total technical income		554	549
Claims paid, annuities and loss adjustment expenses, direct business, gross		(1)	(1)
Claims paid, annuities and loss adjustment expenses, assumed		(383)	(423)
Claims paid, annuities and loss adjustment expenses, ceded		159	198
Change in insurance reserves, gross	11	(17)	8
Change in insurance reserves, ceded	11	(13)	(19)
Insurance benefits and losses, net of reinsurance		(254)	(237)
Underwriting & policy acquisition costs, assumed, gross		(318)	(307)
Underwriting & policy acquisition costs, ceded		52	51
Underwriting & policy acquisition costs, net of reinsurance		(265)	(255)
Administrative and other expense	4	(50)	(17)
Total technical expense		(569)	(510)
Investment income	5	12	14
Investment expenses	6	(3)	(1)
Net investment result		9	13
Other financial income		1	12
Operating result		(5)	63
Interest expense on debt and other interest expense		(1)	(6)
Net income before taxes		(6)	57
Direct tax expenses		-	(13)
Net income after taxes		(6)	44

## **Balance sheets**

## **Assets**

in CHF millions, as of December 31	Notes	2020	2019
Investments			
Investments in subsidiaries and associates	7	_	_
Debt securities		338	358
Other loans		66	80
Total investments		404	437
Other assets			
Derivative assets		1	1
Deposits made under assumed reinsurance contracts		38	53
Cash and cash equivalents		783	747
Insurance reserves, ceded	12	692	711
Deferred acquisition costs, net of reinsurance	8	87	92
Intangible assets	9	19	24
Receivables from insurance and reinsurance business	10	104	183
Other receivables		13	12
Accrued assets		6	6
Total other assets		1,743	1,829
Total assets		2,147	2,266



## Liabilities and shareholder's equity

in CHF millions, as of December 31	Notes	2020	2019
Liabilities			
Insurance reserves, gross	12	1,262	1,273
Provisions	13	3	4
Senior and other debt	14	187	199
Derivative liabilities		_	_
Deposits received under ceded reinsurance contracts		_	_
Liabilities from insurance and reinsurance business	15	29	75
Other liabilities		3	5
Accrued liabilities		4	4
Total liabilities		1,488	1,560
Shareholder's equity (before appropriation of available earnings)	18		
Share capital		12	12
Capital contribution reserve		616	616
Organizational fund		8	11
Retained earnings:			
Beginning of year		68	59
Dividend paid		(38)	(36)
Net income after taxes		(6)	44
Retained earnings, end of year		24	68
Total shareholder's equity (before appropriation of available earnings)		659	706
Total liabilities and shareholder's equity		2,147	2,266

#### Notes to the financial statements

### 1. Basis of presentation

The Company's financial statements are presented in accordance with the Swiss Code of Obligations and relevant insurance supervisory law, including the FINMA Insurance Supervision Ordinance (ISO-FINMA), revised December 15, 2015

All amounts in the financial statements, unless otherwise stated, are shown in Swiss Francs (CHF), rounded to the nearest million, with the consequence that the rounded amounts may not add up to the rounded total in all cases. All variances are calculated using the actual figures rather than the rounded amounts.

## 2. Summary of significant accounting policies

#### Investments

Investments in subsidiaries and associates are held at acquisition cost less necessary impairments.

**Debt securities** are carried at amortized cost using the effective interest rate method.

Other loans are carried at nominal value less impairments as necessary.

#### Other assets

#### **Derivative financial instruments**

Derivative financial instruments held for purposes of economic hedging are carried at fair value.

#### Deposits made under assumed reinsurance contracts

Reinsurance deposits consist of funds deposited with ceding insurers to guarantee contractual liabilities for assumed reinsurance.

## Deferred acquisition costs

Acquisition costs related to reinsurance business are deferred. The deferred costs are subsequently amortized over the period in which the related assumed premiums are earned.

#### Accrued assets

This amount relates primarily to interest income accruals, other accrued income and other prepaid expenses.

#### Insurance reserves

Reserves for unearned premiums represent the portion of the premiums written relating to the unexpired term of insurance coverage as of the balance sheet date. In many insurance contracts, the insurance period for which the insurance company assumes a risk against a premium paid does not correspond to the Company's financial year. Thus, an amount equivalent to the unearned portion of the premium is set up as a reserve at the end of the financial year.

Reserves for losses and loss adjustment expenses represent reserves for reported claims and reserves for losses incurred but not yet reported (IBNR). In addition, equalization reserves are included if these are accepted or required by the Swiss regulator FINMA. The reserves represent estimates of future payments of reported and unreported claims for losses and related expenses with respect to insured events that have occurred. Reserving is a complex process dealing with uncertainty, requiring the use of informed estimates and judgments. Any changes in estimates are reflected in the income statements in the period in which estimates are changed.

#### Other income and administrative and other expense

Other income includes interest income on deposits received under ceded reinsurance contracts as well as other technical and other non-technical income. Administrative and other expense represent primarily technical expense in connection with the operation of the core business.

#### Investment income and expense

Realized capital gains/losses on investments occur when the sales price or redemption value is higher or lower than the carrying value at the time of sale. The gain/loss is the difference between carrying value and the sales price or redemption value.

## 7

## Financial statements (continued)

**Write-downs on investments** include losses arising from a decrease in the fair value below cost or the carrying value at the previous year-end and necessary impairments of debt securities and investments in subsidiaries and associates.

## Other financial income

Other financial income includes interest income on cash and cash equivalents.

## Direct tax expenses

Direct tax expenses include Swiss income and capital tax expense as well as foreign withholding tax expense on investment income.



#### 3. Gross written premiums and policy fees

## Gross written premiums and policy fees by type of business

in CHF millions, for the years ended December 31	2020	2019
Personal accident	227	267
Workers' compensation <sup>1</sup>	26	_
Health	4	4
Motor	270	266
Marine, Aviation, Transport	14	12
Property	307	285
Casualty	97	107
Miscellanous	2	18
Gross written premiums and policy fees	947	960

<sup>1</sup> The gross written premiums and policy fees for workers' compensation were included in personal accident in 2019 and amounted to CHF 32 million.

Gross written premiums and policy fees totaled CHF 947 million. As ZRe's direct business is all in run-off, the gross written premiums and policy fees reflect only assumed business. The majority of the assumed business originates from ZIC's Japan branch (personal accident and motor business) and international program business written in the Asia Pacific region (property business).

#### 4. Administrative and other expense

## Administrative and other expense

in CHF millions, for the years ended December 31	2020	2019
Operating and administrative expenses	(4)	(7)
Amortization of intangible assets	(4)	(9)
Gains and losses on foreign currency derivatives	3	(1)
Foreign currency transaction gains and losses	(45)	_
Administrative and other expense	(50)	(17)
of which personnel expenditure	(1)	(1)

In 2020, a contribution of CHF 4 million to the Z Zurich Foundation is included in operating and administrative expenses. In 2019, the contribution to Z Zurich Foundation was CHF 7 million. As of September 30, 2019, the Japan PA Quota Share treaty was commuted and renewed on different terms. Following, the capitalized renewal rights were reduced accordingly, which explains the lower amortization in 2020 compared to 2019. Foreign currency transaction gains and losses are mainly driven by the net FX-losses of CHF 45 million following the strong depreciation of the U.S. Dollar exchange rate in 2020.

#### 5. Investment income

## Investment income by category

in CHF millions, for the years	Curr	ent income	Realized c	apital gains		Write-ups		Total
ended December 31	2020	2019	2020	2019	2020	2019	2020	2019
Debt securities	7	7	2	3	_	_	9	10
Other loans	3	3	_	_	_	_	3	3
Investment income	10	11	2	3	_	_	12	14

## 6. Investment expenses

## Investment expenses by category

in CHF millions, for the years ended December 31	Poolized o	apital losses		Write-downs		Total
in or in millions, for the years ended becember 51		•				
	2020	2019	2020	2019	2020	2019
Debt securities	(3)	(1)	_	_	(3)	(1)
Other loans	_	_	_	_	_	_
Subtotal investment expenses	(3)	(1)	-	_	(3)	(1)
Investment general expenses	n.a.	n.a.	n.a.	n.a.	-	_
Investment expenses	(3)	(1)	-	-	(3)	(1)



#### 7. Investments in subsidiaries and associates

ZRe has a minority stake in Zurich Risk Management Services (India) Private Limited. The book value for this investment is CHF 1 for the years ended December 31, 2020 and 2019, respectively.

## Significant indirect subsidiaries

Zurich Reinsurance Company Ltd holds no indirect subsidiaries.

## 8. Deferred acquisition costs

## Deferred acquisition costs, net of reinsurance

in CHF millions, as of December 31	2020	2019
Deferred acquisition costs, assumed reinsurance	118	114
Deferred acquisition costs, retroceded reinsurance	(31)	(22)
Deferred acquisition costs, net of reinsurance	87	92

## 9. Intangible assets

Intangible assets consist of renewal rights of CHF 19 million, which are amortized over a period of ten years. In 2019, the intangible assets were reduced by the revenues from the commutation of the Japan PA Quota Share treaty, which took place as of September 30, 2019.

#### 10. Receivables from insurance and reinsurance business

## Receivables from insurance and reinsurance business

in CHF millions, as of December 31	2020	2019
Receivables from insurance and reinsurance business	104	183
Receivables from insurance and reinsurance business	104	183

Receivables from insurance and reinsurance business decreased by CHF 79 million in 2020, mainly following a payment in regards to the commutation of the Japan PA Quota Share treaty in 2019.

## 11. Change in insurance reserves, net

## Change in insurance reserves, net

in CHF millions, for the years ended December 31	2020	2019
Gross		
Change in reserves for losses and loss adjustment expenses, direct business	1	1
Change in reserves for losses and loss adjustment expenses, assumed business	(18)	7
Change in insurance reserves, gross	(17)	8
Ceded		
Change in reserves for losses and loss adjustment expenses, direct business	_	_
Change in reserves for losses and loss adjustment expenses, assumed business	(12)	(18)
Change in insurance reserves, ceded	(13)	(19)
Net		
Change in reserves for losses and loss adjustment expenses, direct business	1	1
Change in reserves for losses and loss adjustment expenses, assumed business	(30)	(11)
Change in insurance reserves, net of reinsurance	(29)	(10)

#### 12. Insurance reserves, net

## Insurance reserves, net

in CHF millions, as of December 31	2020	2019
Gross		
Reserves for unearned premiums	381	348
Reserves for losses and loss adjustment expenses	879	924
Other technical reserves	2	2
Insurance reserves, gross	1,262	1,273
Ceded		
Reserves for unearned premiums	(165)	(131)
Reserves for losses and loss adjustment expenses	(527)	(579)
Insurance reserves, ceded	(692)	(711)
Net		
Reserves for unearned premiums	216	216
Reserves for losses and loss adjustment expenses	352	344
Other technical reserves	2	2
Insurance reserves, net of reinsurance	571	562

Total net insurance reserves increased by CHF 8 million to CHF 571 million in 2020 from CHF 562 million in 2019. The net reserves are primarily related to the Japan personal accident and motor business and to the Hong Kong WAQS business as well as to run-off business. The COVID-19 pandemic had only a minor impact on the Company's insurance reserves in 2020.

## 13. Provisions

Provisions include unrealized foreign exchange gains that were not included in the Company's income statements as well as general provisions for disputable claims.

## 14. Senior and other debt

Senior and other debts are all due in less than twelve months.



#### 15. Liabilities from insurance and reinsurance business

## Liabilities from insurance and reinsurance business

in CHF millions, as of December 31	2020	2019
Liabilities from insurance and reinsurance business	29	75
Liabilities from insurance and reinsurance business	29	75

The decrease in liabilities from insurance and reinsurance business was driven by the payment following a Group internal loss portfolio transfer in 2019.

## 16. Assets and liabilities relating to ZIC Ltd and ZIG Ltd

## Assets and liabilities relating to ZIC Ltd

in CHF millions, as of December 31	2020	2019
Assets		
Other loans	66	80
Derivative assets	1	1
Deposits made under assumed reinsurance contracts	38	53
Cash and cash equivalents	763	731
Insurance reserves, ceded	644	645
Deferred acquisition costs, net of reinsurance	86	91
Receivables from insurance and reinsurance business	91	174
Other receivables	5	10
Accrued assets	4	4
Total assets	1,698	1,787
Liabilities		
Insurance reserves, gross	1,075	1,076
Senior and other debt	187	199
Derivative liabilities	_	_
Deposits received under ceded reinsurance contracts	_	_
Liabilities from insurance and reinsurance business	26	68
Other liabilities	2	3
Accrued liabilities	3	3
Total liabilities	1,293	1,349

There are no assets or liabilities relating to Zurich Insurance Group Ltd (ZIG Ltd) on the Company's balance sheet as of December 31, 2020 and 2019, respectively.

## 17. Supplementary information

## Supplementary information

in CHF thousands, for the years ended December 31	2020	2019
Audit fees	174	199
Other service fees	_	_
Number of employees – average full time equivalents	2	1

According to regulatory requirements, CHF 86 million and CHF 91 million are attributed to tied assets as of December 31, 2020 and 2019, respectively.

To secure the insurance reserves of the assumed reinsurance business, investments with a value of CHF 178 million and of CHF 188 million as of December 31, 2020, respectively 2019, were deposited in favor of ceding companies.

ZRe had an employment services agreement in place with ZIC. Under this agreement, ZIC committed to make available certain services of identified staff to the Company.

## 18. Shareholder's equity

## Shareholder's equity

in CHF millions, as of December 31	2020	2019	Change
Share capital	12	12	_
Capital contribution reserve	616	616	_
Organizational fund	8	11	(3)
Retained earnings:			
Beginning of year	68	59	8
Dividend paid	(38)	(36)	(2)
Net income after taxes	(6)	44	(50)
Retained earnings, end of year	24	68	(44)
Total shareholder's equity	659	706	(47)

The Company's only shareholder is Zurich Insurance Company Ltd.

The organizational fund, which was set up in 2016 amounting to CHF 20 million, was reduced as per December 31, 2020, to CHF 8 million according to FINMA regulations.

## 19. Exchange rates

The presentation currency for ZRe is CHF. The functional currency is the currency of the primary economic environment in which the business unit operates. Assets and liabilities of those business units with functional currencies other than CHF are translated into the presentation currency at end-of-period exchange rates, except for investments in subsidiaries and associates, where historical exchange rates are used. Revenues and expenses are translated using the average exchange rate for the year. The resulting exchange differences are recorded in the income statements, whereas the unrealized foreign exchange gains are deferred and recorded in the balance sheet.

The table below summarizes the exchange rates that have been used for translation purposes.

## Principal exchange rates

CHF per 100 foreign currency unit		Balance sheets	Inco	ome statements
	31/12/2020	31/12/2019	2020	2019
USD	88.47	96.84	93.78	99.37
GBP	120.81	128.25	120.38	126.82

## Proposed appropriation of available earnings

number of shares, as of December 31	2020	2019
Registered shares eligible for dividends		
Eligible shares	11,676,271	11,676,271

The Board of Directors proposes to the Annual General Meeting to be held on April 13, 2021, to appropriate the available earnings for 2020 as follows:

in CHF	Available earnings
Available earnings	
As of January 1, 2020	67,543,139
Dividend paid	(38,000,000)
Net income after taxes	(5,898,560)
Available earnings as of December 31, 2020	23,644,580

The Board of Directors proposes to carry forward available earnings of CHF 23,644,580:

in CHF	Available earnings
Appropriation of available earnings	
As of January 1, 2021	23,644,580
Balance carried forward	23,644,580

The Board of Directors proposes a dividend of CHF 40,000,000 out of the capital contribution reserve:

in CHF	Capital contribution
	reserve
Appropriation of capital contribution reserve	
As of January 1, 2021	615,807,652
Dividend payment out of capital contribution reserve	(40,000,000)
Balance carried forward	575,807,652

Zurich, April 13, 2021

On behalf of the Board of Directors of Zurich Reinsurance Company Ltd

Juan José Beer

Chairman

## Report of the statutory auditor

## Report of the statutory auditor

### To the General Meeting of Zurich Reinsurance Company Ltd, Zurich

#### Report of the statutory auditor on the financial statements

As statutory auditor, we have audited the accompanying financial statements of Zurich Reinsurance Company Ltd, which comprise the income statement, balance sheet and notes (pages 3 to 12), for the year ended December 31, 2020.

#### Board of Directors' responsibility

The Board of Directors is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law and the Company's articles of association. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Board of Directors is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss law and Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements for the year ended December 31, 2020, comply with Swiss law and the Company's articles of association.

## Report on other legal requirements

We confirm that we meet the legal requirements on licensing according to the Auditor Oversight Act (AOA) and independence (article 728 CO and article 11 AOA) and that there are no circumstances incompatible with our independence.

In accordance with article 728a paragraph 1 item 3 CO and Swiss Auditing Standard 890, we confirm that an internal control system exists which has been designed for the preparation of financial statements according to the instructions of the Board of Directors.

We further confirm that the proposed appropriation of available earnings complies with Swiss law and the Company's articles of association. We recommend that the financial statements submitted to you be approved.

PricewaterhouseCoopers AG

Ray Kunz Audit expert Auditor in charge Nicolas Juillerat Audit expert

Zurich, April 13, 2021



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## 17

## Disclaimer and cautionary statement

Certain statements in this document are forward-looking statements, including, but not limited to, statements that are predictions of or indicate future events, trends, plans or objectives of Zurich Reinsurance Company Ltd. Forward-looking statements include statements regarding the Zurich Reinsurance Company Ltd's targeted profit, return on equity targets, expenses, pricing conditions, dividend policy and underwriting and claims results, as well as statements regarding the Zurich Reinsurance Company Ltd's understanding of general economic, financial and insurance market conditions and expected developments. Undue reliance should not be placed on such statements because, by their nature, they are subject to known and unknown risks and uncertainties and can be affected by other factors that could cause actual results and plans and objectives of Zurich Reinsurance Company Ltd to differ materially from those expressed or implied in the forward-looking statements (or from past results). Factors such as (i) general economic conditions and competitive factors, particularly in key markets; (ii) the risk of a global economic downturn; (iii) performance of financial markets; (iv) levels of interest rates and currency exchange rates; (v) frequency, severity and development of insured claims events; (vi) mortality and morbidity experience; (vii) policy renewal and lapse rates; and (viii) changes in laws and regulations and in the policies of regulators may have a direct bearing on the results of operations of Zurich Reinsurance Company Ltd and on whether the targets will be achieved. Zurich Reinsurance Company Ltd undertakes no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information, future events or circumstances or otherwise.

It should be noted that past performance is not a guide to future performance.

Persons requiring advice should consult an independent advisor.

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