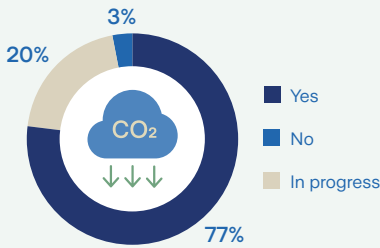


# Accelerating the climate transition

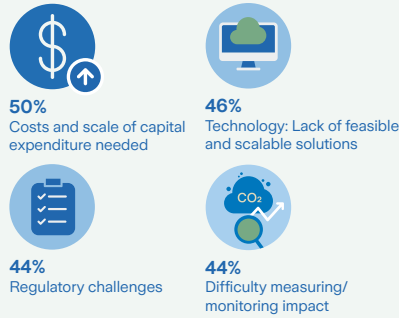
## Global market insights

**The Sustainability Executives Survey 2023** – Sample of global insights as to how companies are managing the climate transition in 2023.

Does your company have a net-zero transition plan in place?



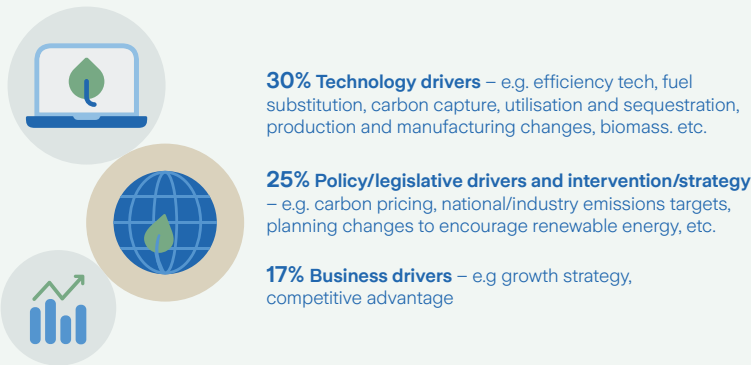
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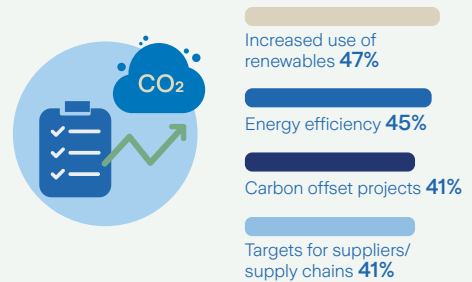
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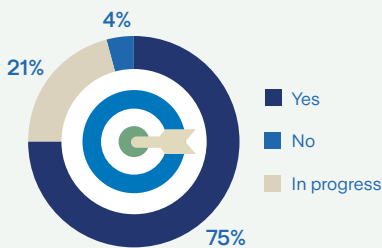
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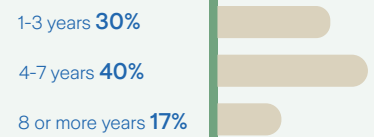
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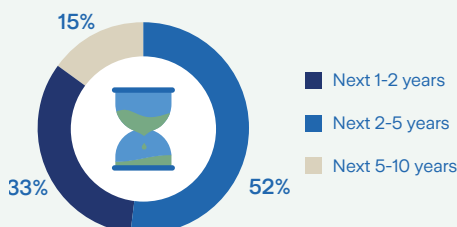
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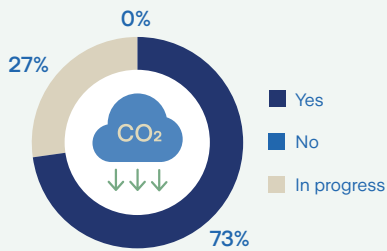


# Accelerating the climate transition

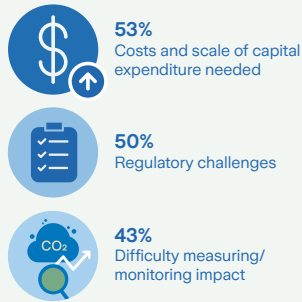
## Local market insights

The Sustainability Executives Survey 2023 – Sample of insights as to how companies and sectors are managing the climate transition in Australia.

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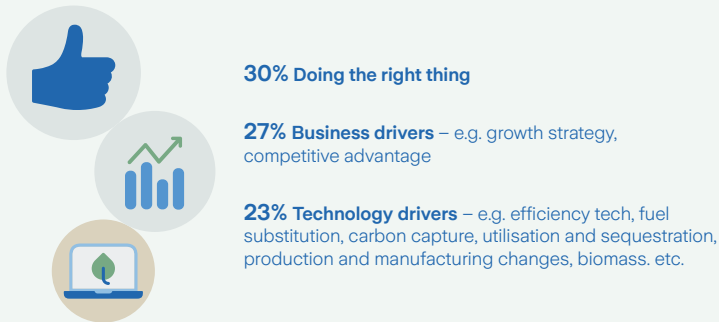
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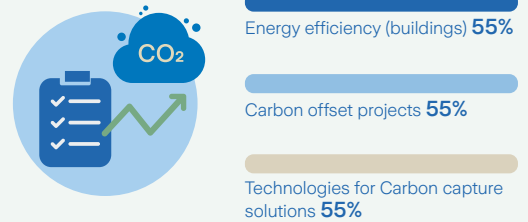
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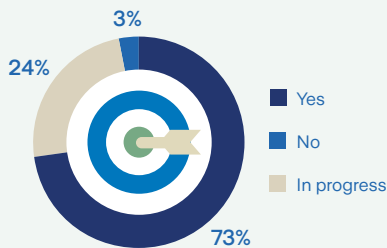
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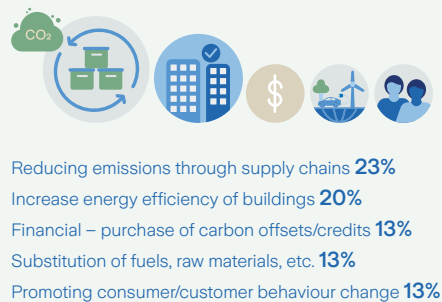
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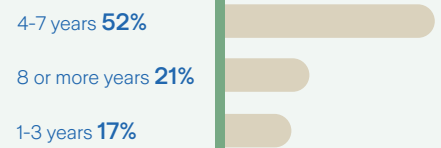
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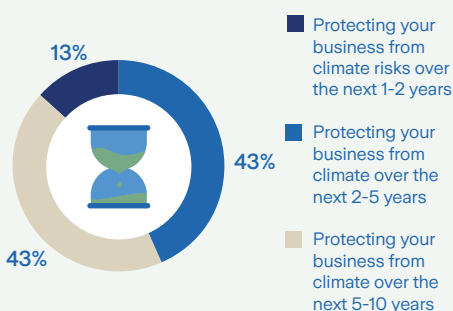
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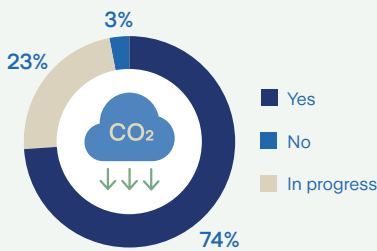


# Accelerating the climate transition

## Local market insights

The Sustainability Executives Survey 2023 – Sample of insights as to how companies and sectors are managing the climate transition in Brazil.

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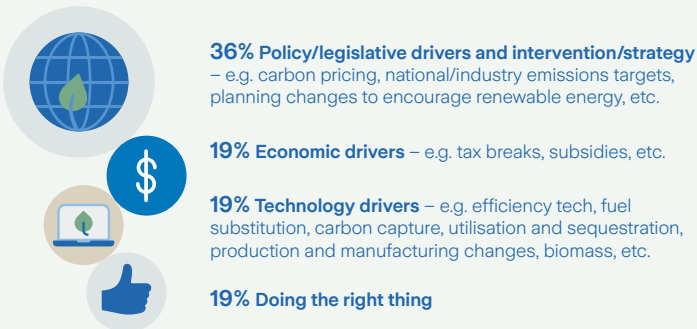
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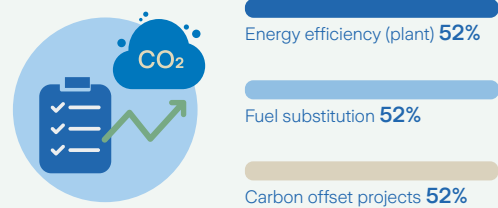
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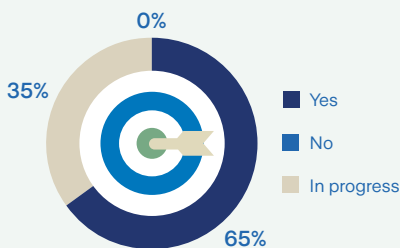
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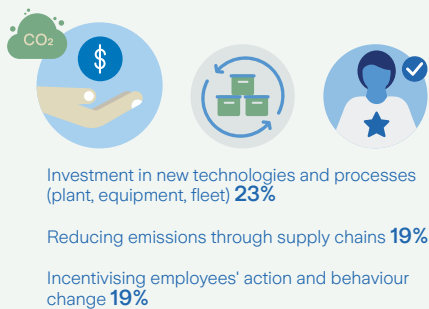
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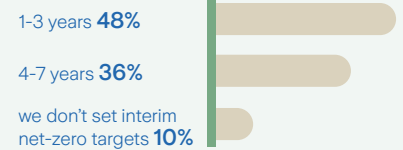
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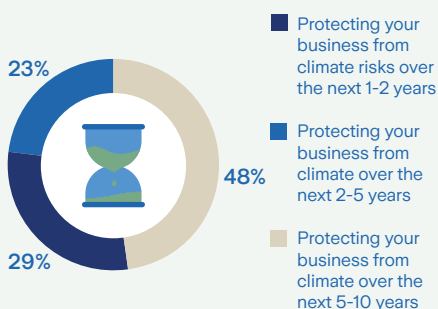
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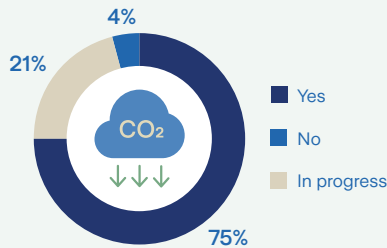


# Accelerating the climate transition

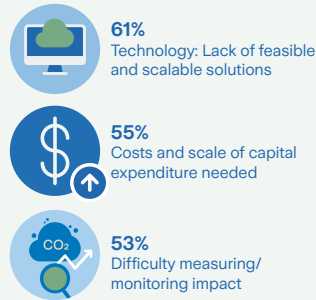
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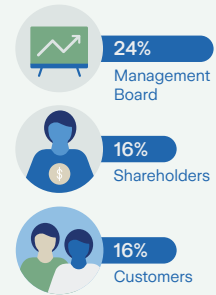
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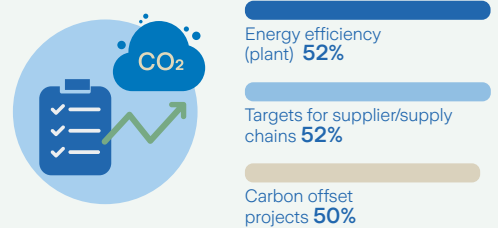
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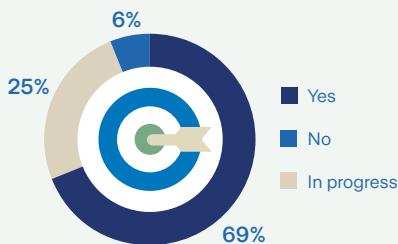
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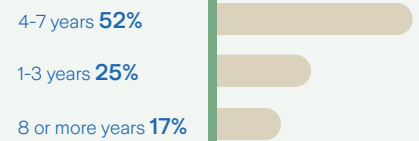
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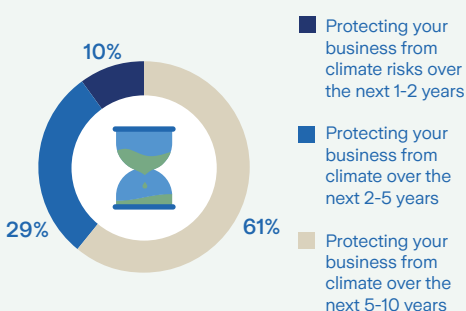
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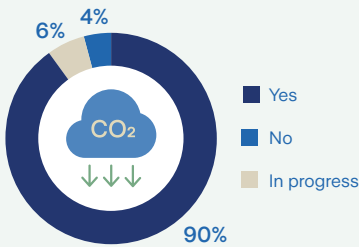


# Accelerating the climate transition

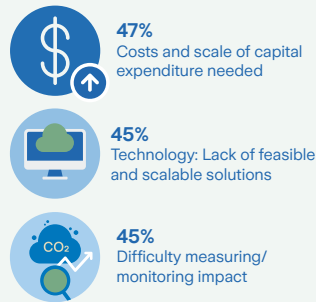
## Local market insights

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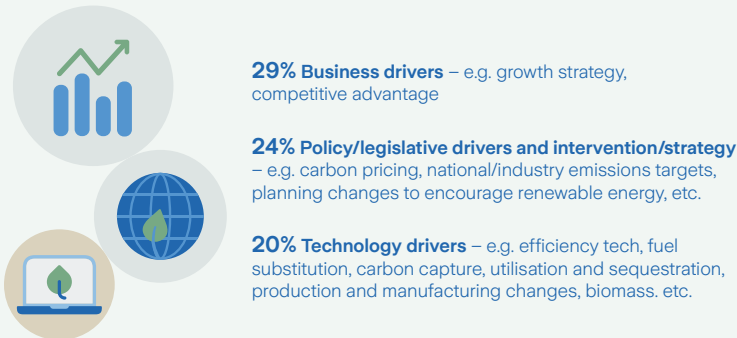
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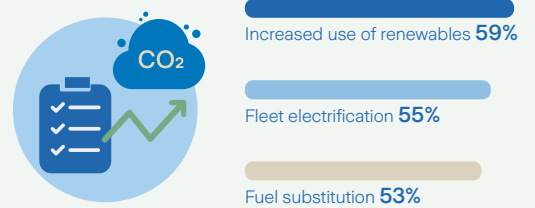
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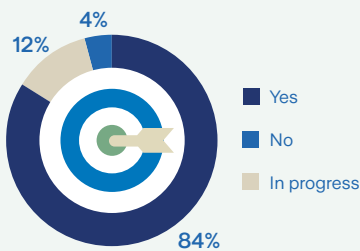
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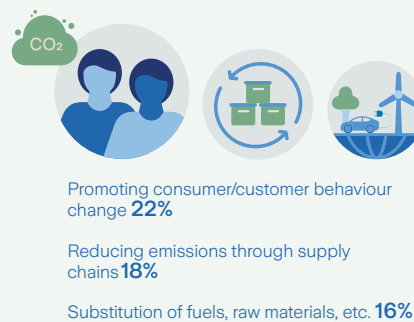
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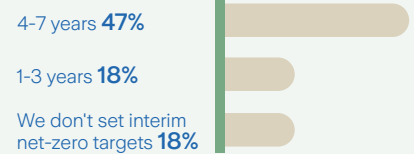
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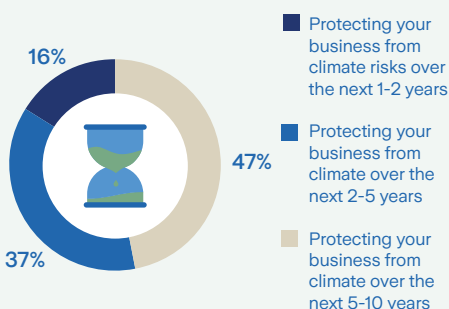
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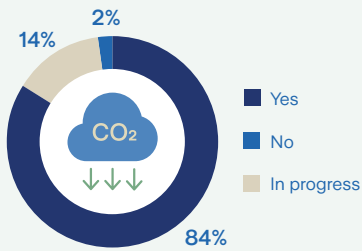


# Accelerating the climate transition

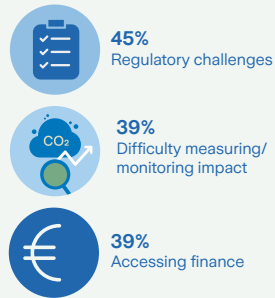
## Local market insights

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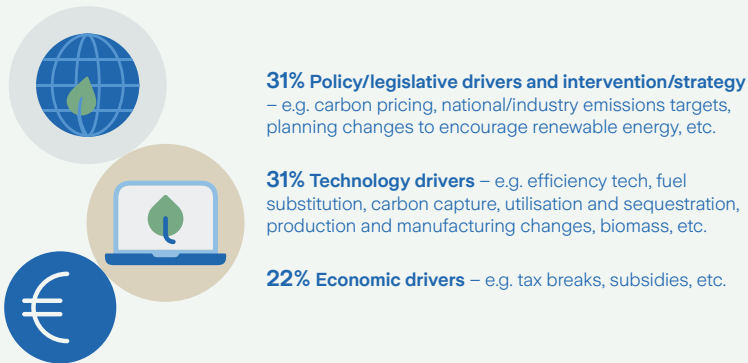
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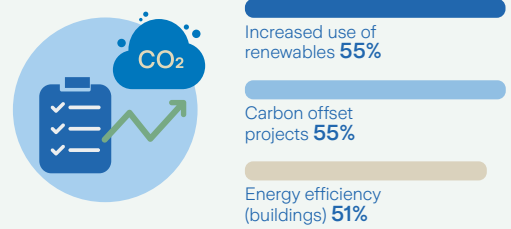
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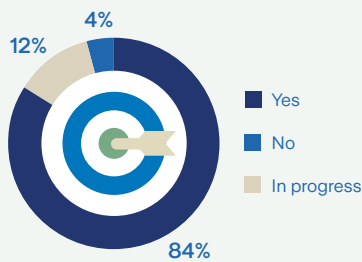
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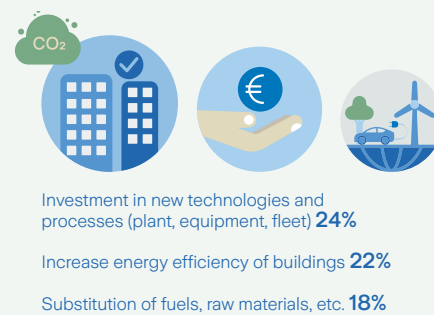
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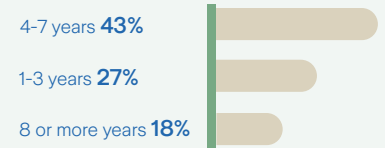
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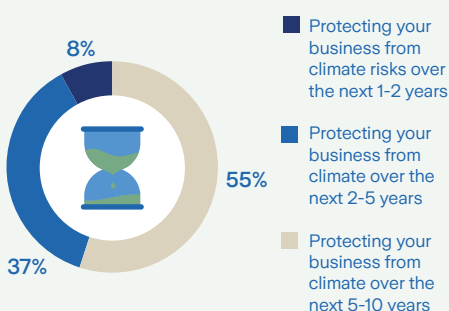
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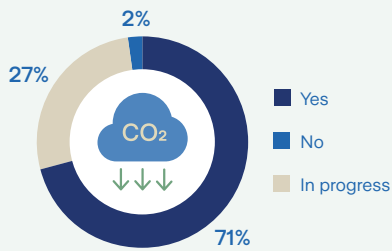


# Accelerating the climate transition

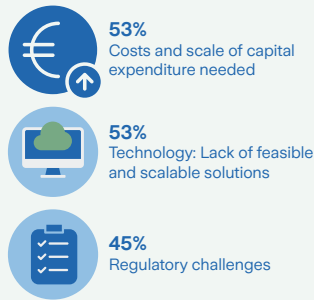
## Local market insights

The Sustainability Executives Survey 2023 – Sample of insights as to how companies and sectors are managing the climate transition in Germany.

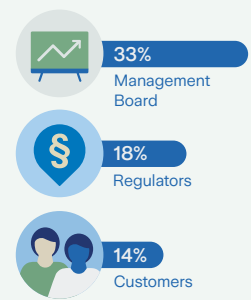
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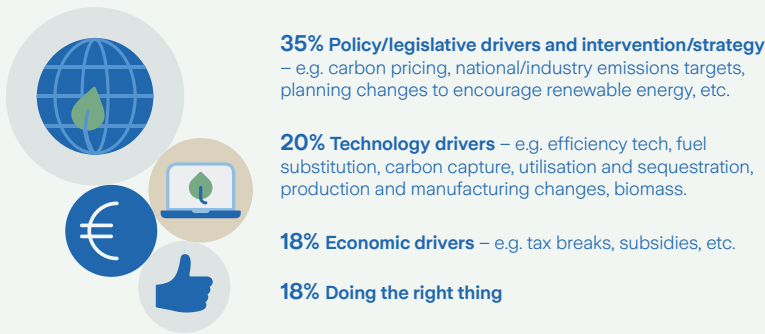
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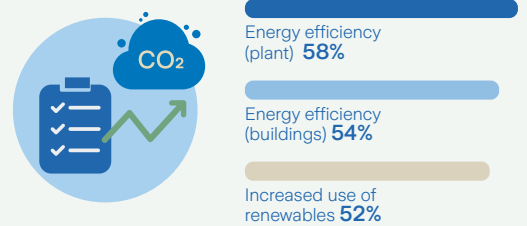
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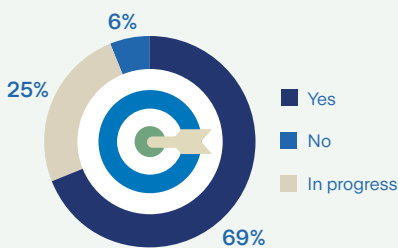
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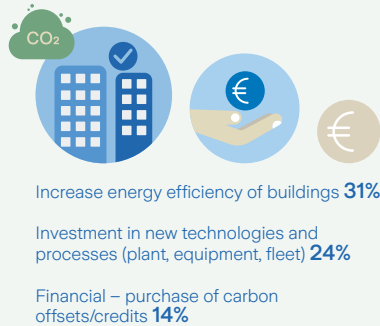
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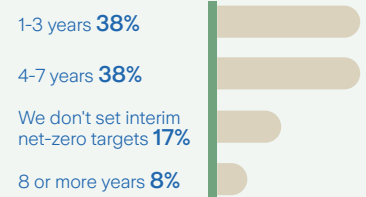
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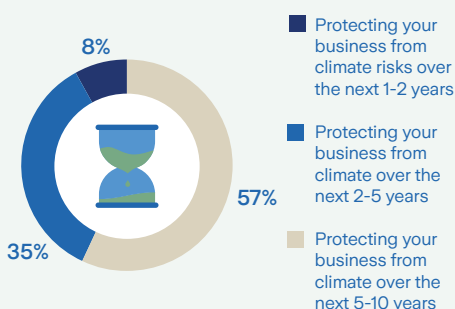
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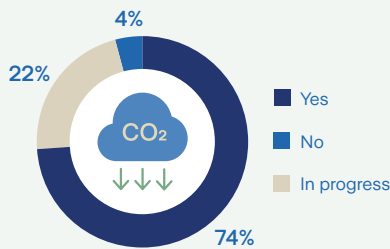


# Accelerating the climate transition

## Local market insights

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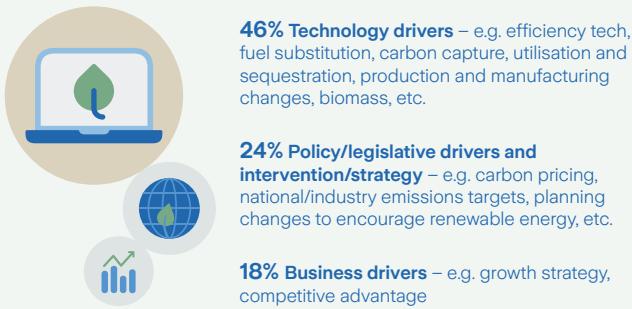
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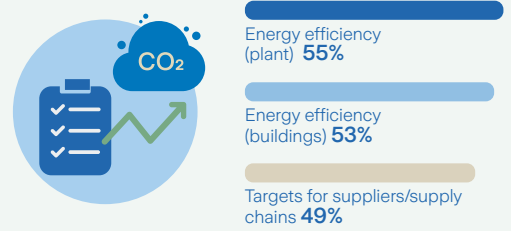
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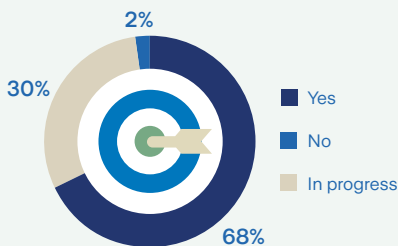
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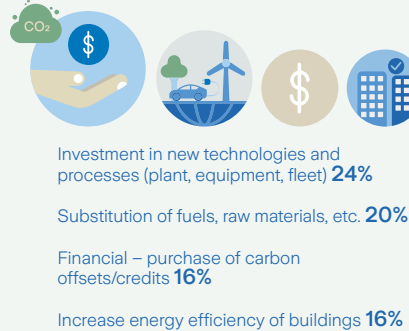
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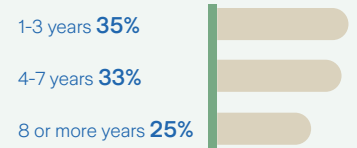
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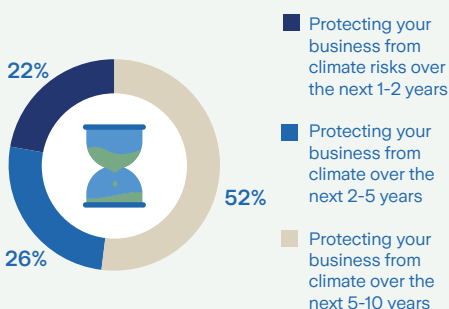
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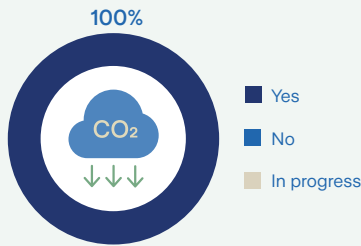


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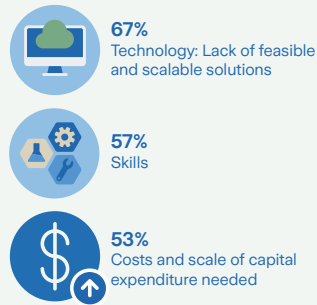
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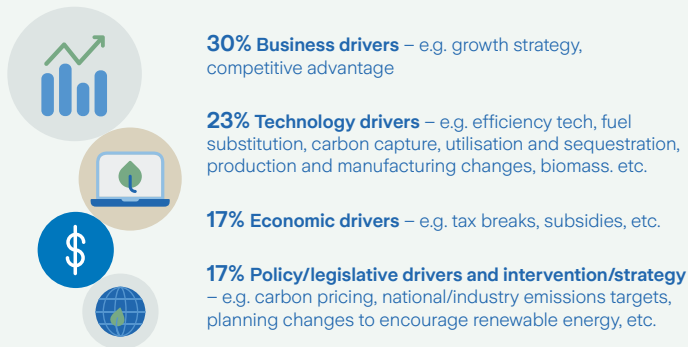
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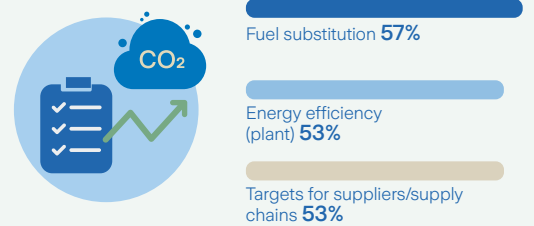
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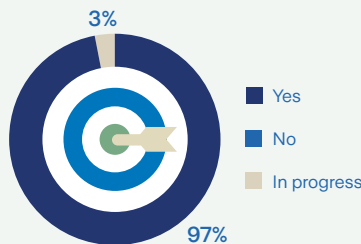
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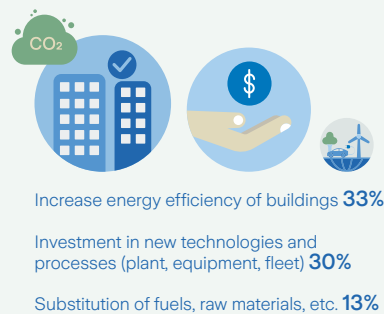
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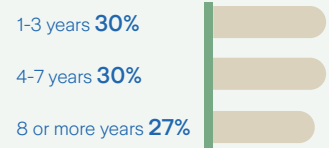
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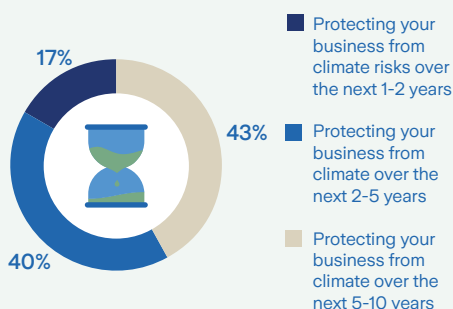
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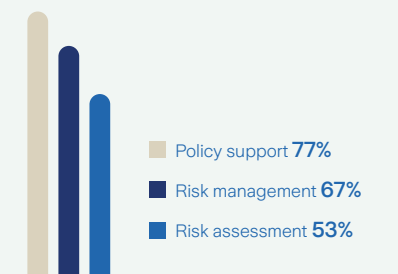
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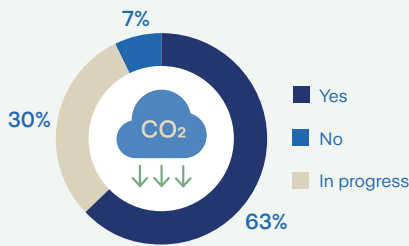


# Accelerating the climate transition

## Local market insights

The Sustainability Executives Survey 2023 – Sample of insights as to how companies and sectors are managing the climate transition in Mexico.

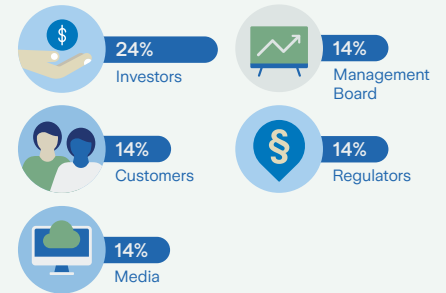
Does your company have a net-zero transition plan in place?



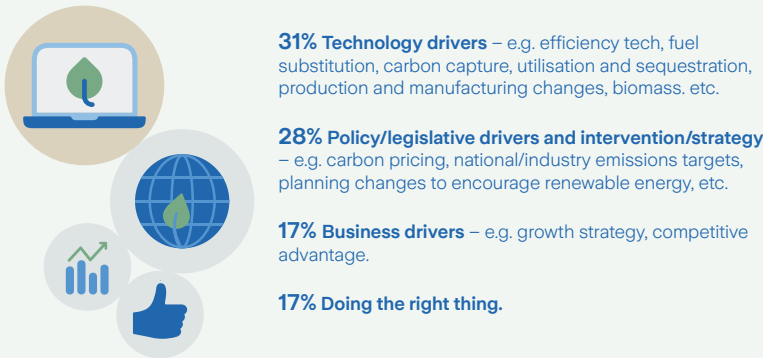
In your company, what are the main challenges in developing a net-zero transition plan?



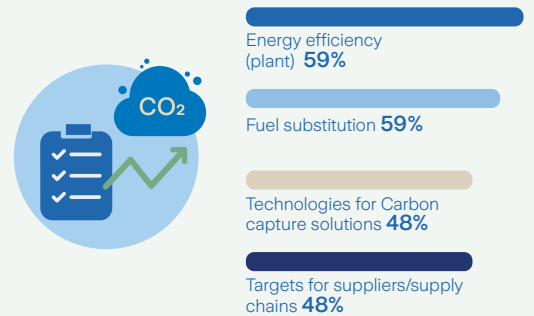
Among your stakeholders identify and rank the top 5 who advocate most strongly for net-zero action?



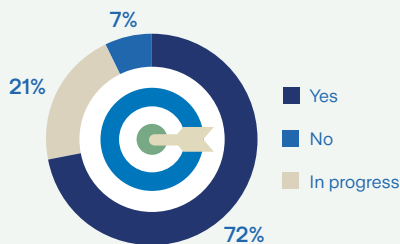
What are the external drivers encouraging your company to achieve net-zero?



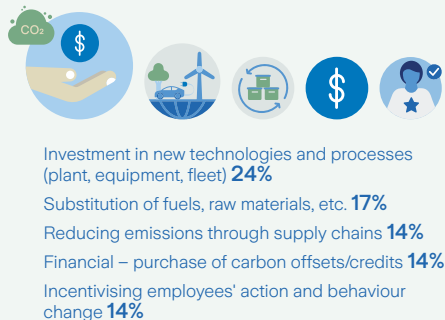
Has your company set targets or is it in the process of setting targets to any of the following activities?



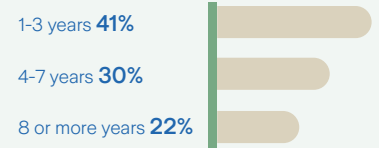
Did your company set net-zero targets already?



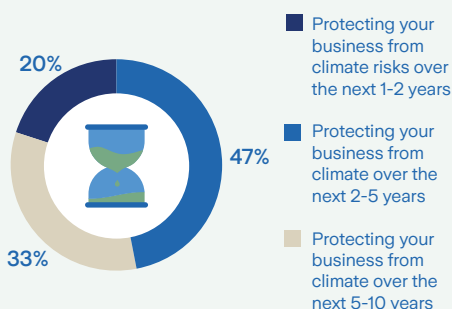
In your company, what are the main levers to reduce emissions?



In your company, for which period do you usually set interim net-zero targets?



Which timeline do you focus on?



Which of the following do you consider the biggest climate-related risk for your company?



How can the insurance industry support your company in your net zero transition measures?

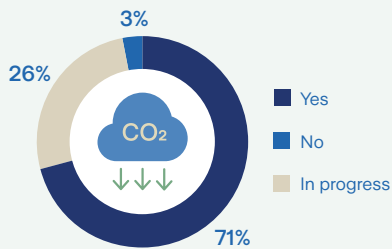


# Accelerating the climate transition

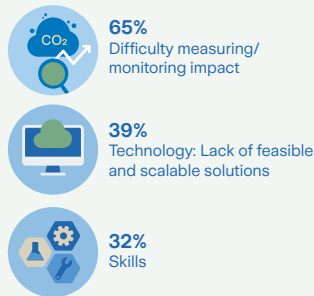
## Local market insights

The Sustainability Executives Survey 2023 – Sample of insights as to how companies and sectors are managing the climate transition in South Africa.

Does your company have a net-zero transition plan in place?



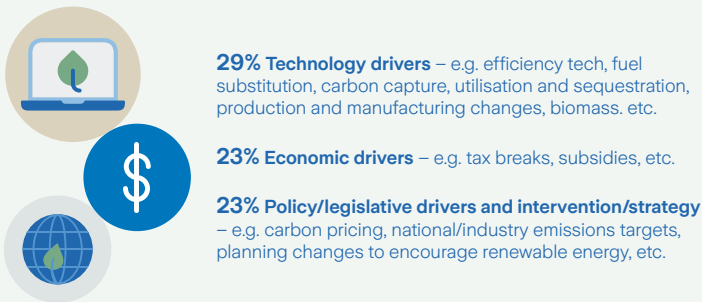
In your company, what are the main challenges in developing a net-zero transition plan?



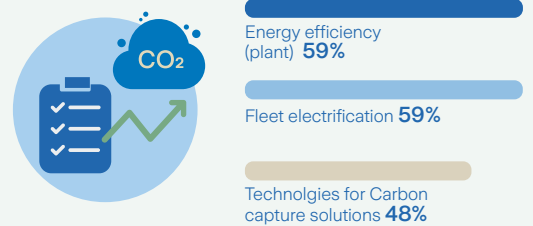
Among your stakeholders identify and rank the top 4 who advocate most strongly for net-zero action?



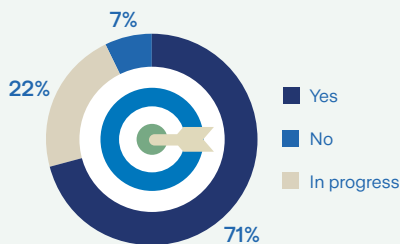
What are the external drivers encouraging your company to achieve net-zero?



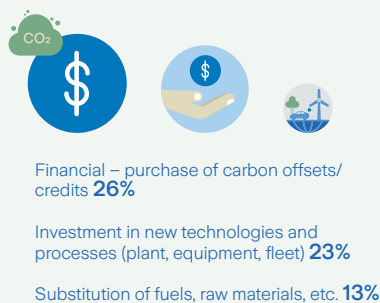
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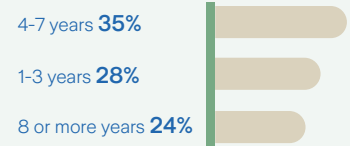
Did your company set net-zero targets already?



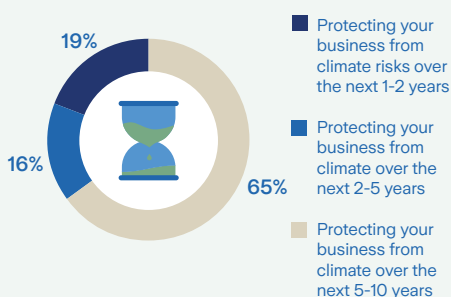
In your company, what are the main levers to reduce emissions?



In your company, for which period do you usually set interim net-zero targets?



Which timeline do you focus on?



Which of the following do you consider the biggest climate-related risk for your company?



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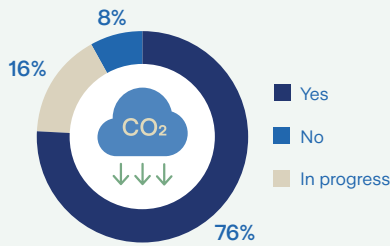


# Accelerating the climate transition

## Local market insights

The Sustainability Executives Survey 2023 – Sample of insights as to how companies and sectors are managing the climate transition in Spain.

Does your company have a net-zero transition plan in place?



In your company, what are the main challenges in developing a net-zero transition plan?



44% Regulatory challenges



44% Costs and scale of capital expenditure needed



40% Technology: Lack of feasible and scalable solutions

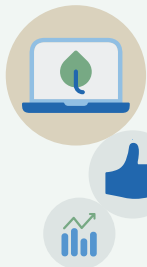


40% Difficulty measuring/monitoring impact

Among your stakeholders identify and rank the top 3 who advocate most strongly for net-zero action?



What are the external drivers encouraging your company to achieve net-zero?

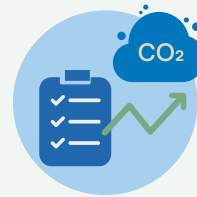


35% **Technology drivers** – e.g. efficiency tech, fuel substitution, carbon capture, utilisation and sequestration, production and manufacturing changes, biomass. etc.

22% **Doing the right thing**

18% **Business drivers** – e.g. growth strategy, competitive advantage

Has your company set targets or is it in the process of setting targets to any of the following activities?



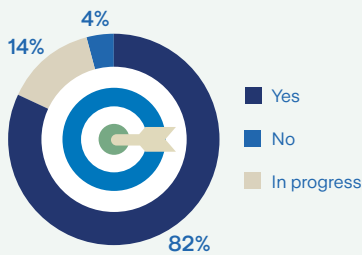
Energy efficiency (plant) 53%

Fuel substitution 49%

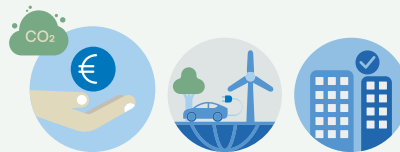
Energy efficiency (buildings) 47%

Technologies for Carbon capture solutions 47%

Did your company set net-zero targets already?



In your company, what are the main levers to reduce emissions?

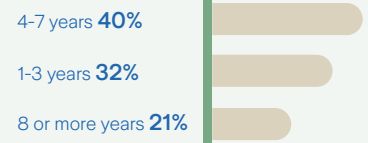


Investment in new technologies and processes (plant, equipment, fleet) 22%

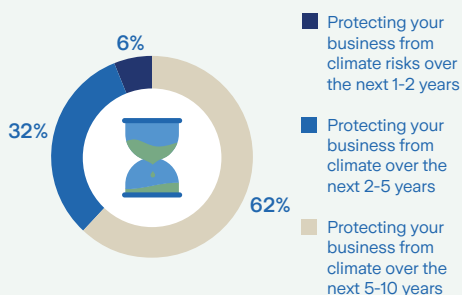
Substitution of fuels, raw materials, etc. 20%

Increase energy efficiency of buildings 20%

In your company, for which period do you usually set interim net-zero targets?



Which timeline do you focus on?



Which of the following do you consider the biggest climate-related risk for your company?



Supply chain risk 24%



People risk 22%

How can the insurance industry support your company in your net zero transition measures?

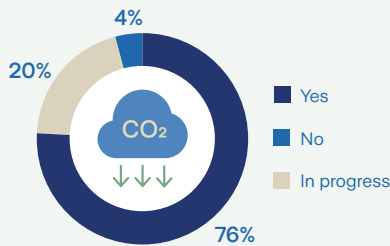


# Accelerating the climate transition

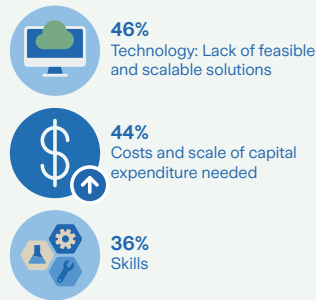
## Local market insights

The Sustainability Executives Survey 2023 – Sample of insights as to how companies and sectors are managing the climate transition in Switzerland.

Does your company have a net-zero transition plan in place?



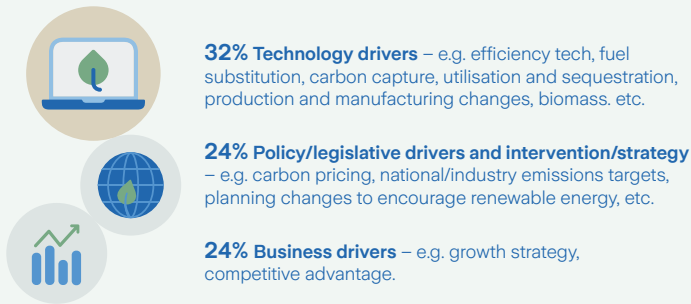
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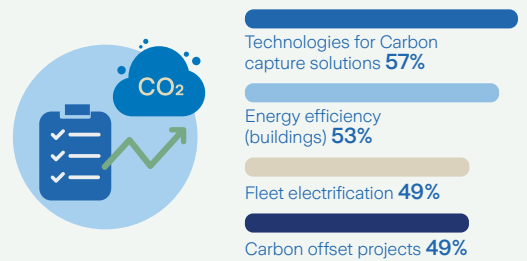
Among your stakeholders identify and rank the top 5 who advocate most strongly for net-zero action?



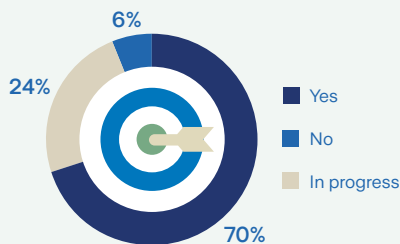
What are the external drivers encouraging your company to achieve net-zero?



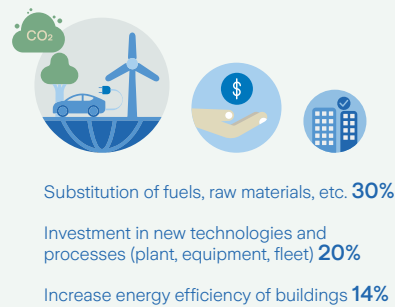
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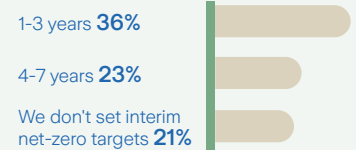
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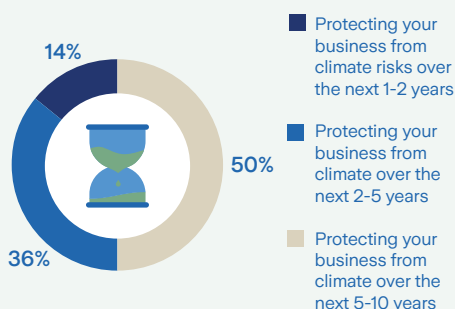
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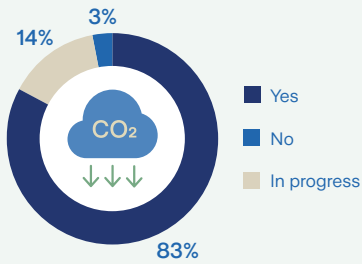


# Accelerating the climate transition

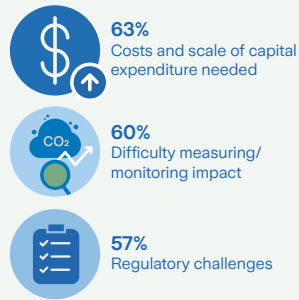
## Local market insights

The Sustainability Executives Survey 2023 – Sample of insights as to how companies and sectors are managing the climate transition in UAE.

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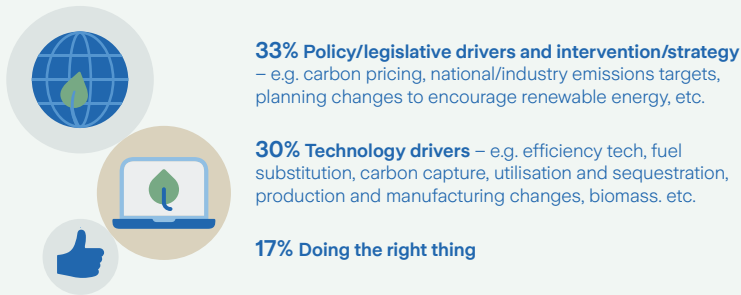
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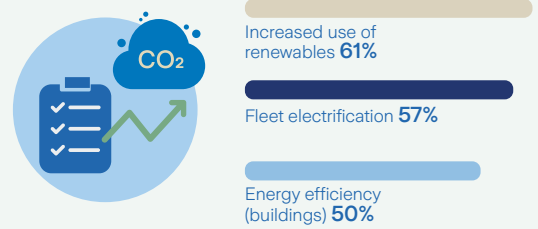
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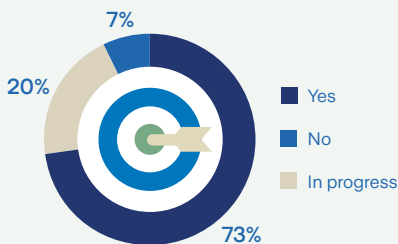
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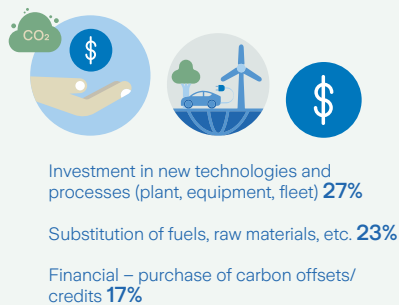
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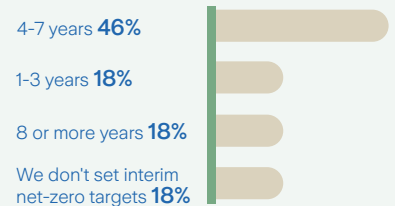
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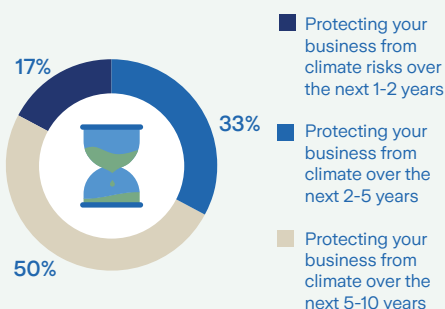
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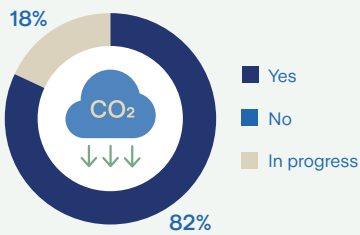


# Accelerating the climate transition

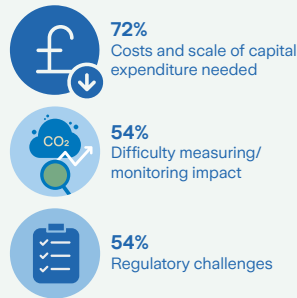
## Local market insights

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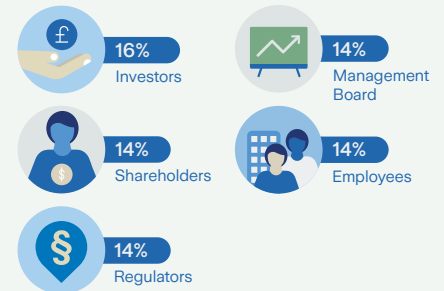
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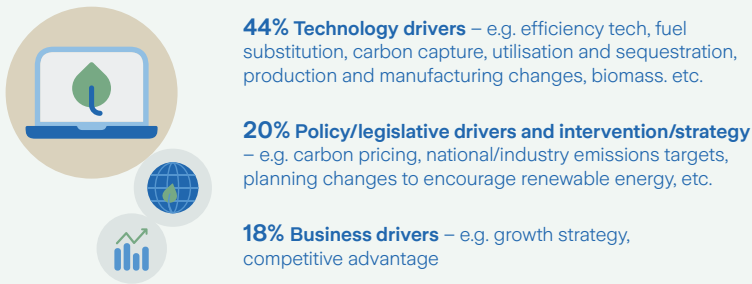
In your company, what are the main challenges in developing a net-zero transition plan?



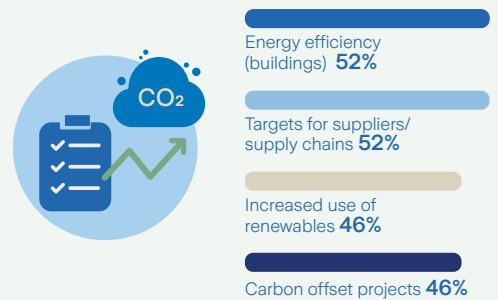
Among your stakeholders identify and rank the top 5 who advocate most strongly for net-zero action?



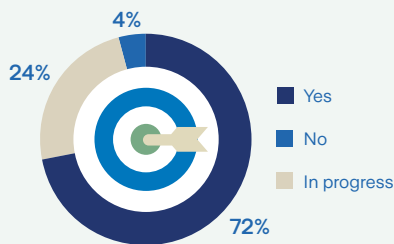
What are the external drivers encouraging your company to achieve net-zero?



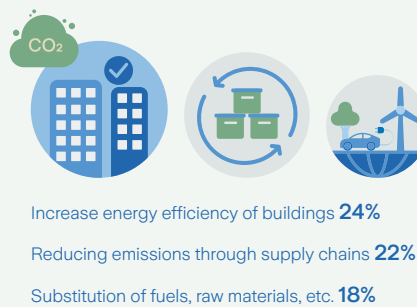
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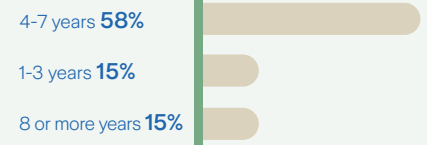
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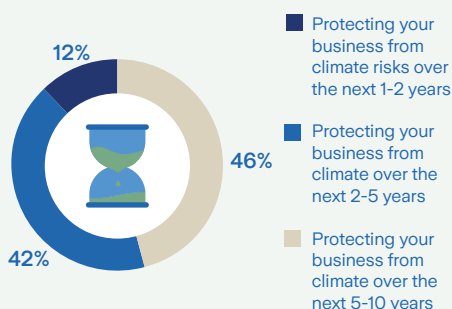
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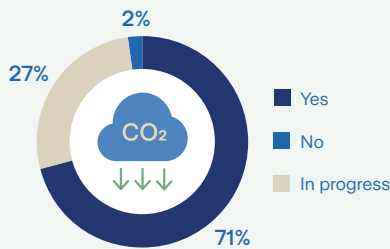


# Accelerating the climate transition

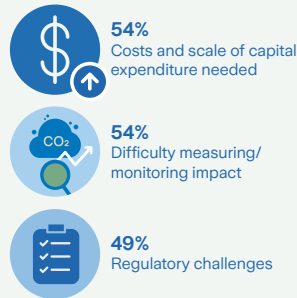
## Local market insights

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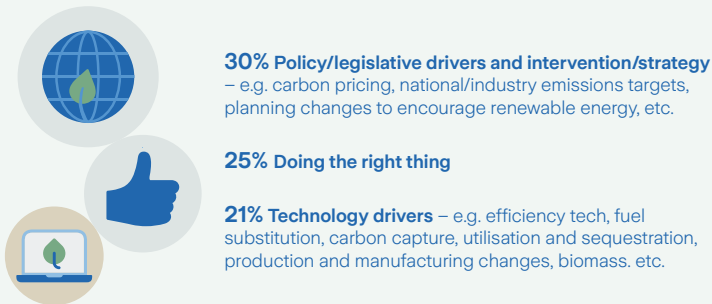
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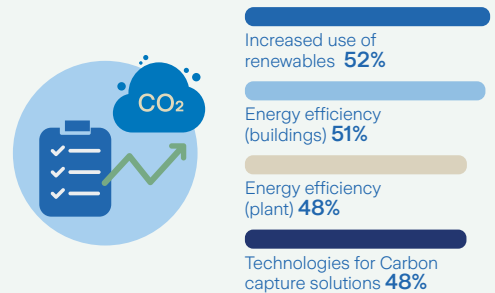
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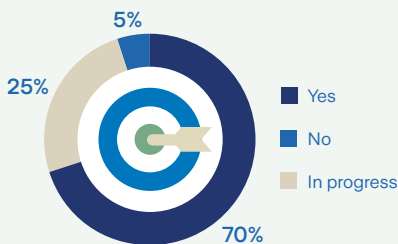
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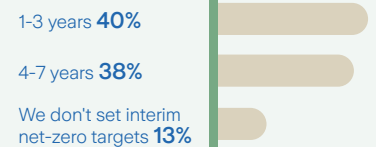
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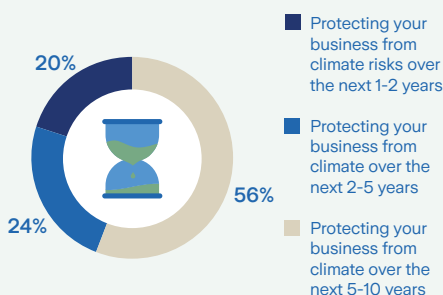
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